

**VISION 2034**

Sarasota County is a beautiful community that has preserved natural assets.

Sarasota County has world-class amenities and robust, diverse business opportunities.

Sarasota County is a great place to live with easy movement through mobility options and a strong sense of community.

**MISSION**

The mission of Sarasota County Government is to provide exceptional quality services in collaboration with the cities and to act as a financially responsible steward.

Our high-performing county organization takes great pride in customer-focused services that add value to the community.

**GOALS**

- Exceptional County Services Aligned with Resources
- High-Performing County Team
- World-Class Quality of Life Amenities
- Great Place to Live
- Robust, Growing Business Opportunities

**BOARD POLICY AGENDA 2019**

**Top Priorities**

- Water Quality
- Transportation to Barrier Islands
- Jail Facility and Population
- Capital Projects: Review and Priority
- Bayfront Plan: Direction and Actions
- County Economic Development Policy Incentives
- Major Conference Center/Multi-use Facility

**High Priorities**

- Beach Nourishment/Stabilization
- EDC: Evaluation and Direction
- Visit Sarasota: Evaluation and Direction
- Parks Master Plan Review
- Innovation Station: Update Report

**MANAGEMENT AGENDA 2019**

**Top Priorities**

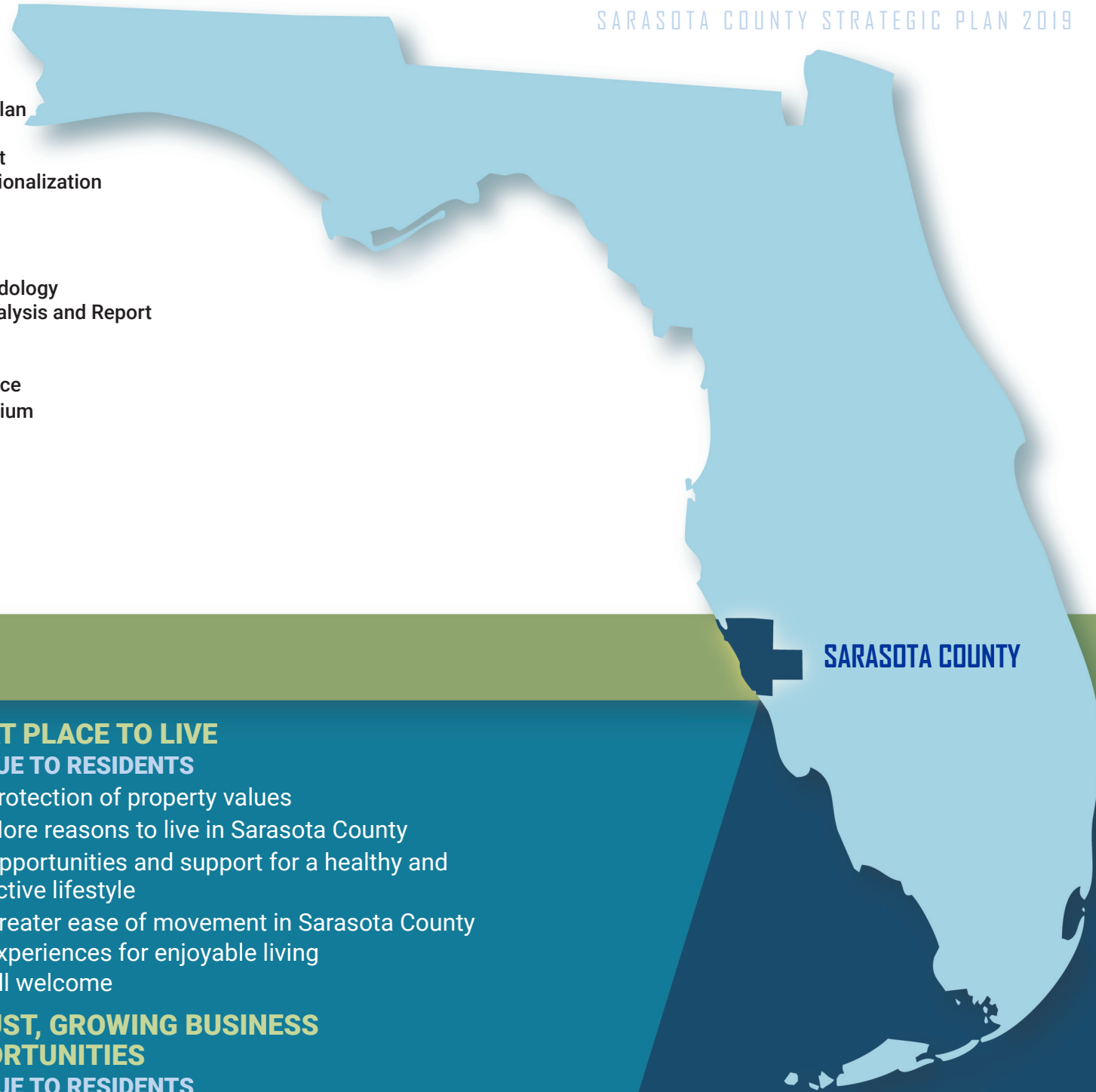
- Proactive Communications/Public Engagement Strategy and Action Plan
- Health Insurance Claim Reporting
- Procurement Process Improvement
- Strategic Plan and Process Institutionalization
- UDC Glitch
- Legacy Trail: Land Acquisition

**High Priorities**

- Adopt Utilities Capacity Fee Methodology
- Preventative Maintenance: Gap Analysis and Report
- SCAT Direction
- Affordable Housing
- Concurrency Management Ordinance
- Mote Marine Laboratory and Aquarium

**Moderate Priorities**

- Building Permit Fees
- Siesta Key Traffic and Parking
- Land Use Analysis and Plan



**SARASOTA COUNTY STRATEGIC PLAN 2019**

**STRATEGIC PLAN GOALS**

**EXCEPTIONAL COUNTY SERVICES ALIGNED WITH RESOURCES**

**VALUE TO RESIDENTS**

1. Service value for taxes and fees
2. Reliable delivery of County services
3. Easy, convenient access to County information and services
4. Opportunities to provide feedback to County on services and service delivery
5. County acting as responsible financial stewards of public resources
6. County investing in creating a better community and quality of life

**HIGH PERFORMING COUNTY TEAM**

**VALUE TO RESIDENTS**

1. Consistent and equitable County services
2. County services delivered by employees dedicated to serving the Sarasota community
3. County services responsive to the needs of the Sarasota community
4. Convenient and easy access to County information and services
5. Outstanding County services delivered with a "personal touch"
6. Pride in County government

**WORLD-CLASS QUALITY OF LIFE AMENITIES**

**VALUE TO RESIDENTS**

1. Strong tourism economy bringing in outside dollars
2. Tourist amenities used by residents
3. Business opportunities associated with tourism
4. Community pride
5. Personal security and safety – any where and any time
6. Natural beauty and man-made environment
7. Protection of property values

**GREAT PLACE TO LIVE**

**VALUE TO RESIDENTS**

1. Protection of property values
2. More reasons to live in Sarasota County
3. Opportunities and support for a healthy and active lifestyle
4. Greater ease of movement in Sarasota County
5. Experiences for enjoyable living
6. All welcome

**ROBUST, GROWING BUSINESS OPPORTUNITIES**

**VALUE TO RESIDENTS**

1. More diverse local economy and tax base
2. More job opportunities – opportunities to work near home
3. Support for local business retention and growth
4. Opportunities to enjoy our world class tourist destination amenities
5. Opportunities for our children to return or stay in Sarasota to raise their families
6. Opportunities to start and grow a business in Sarasota
7. Reputation as a "business friendly" community



## CAPITAL PROJECTS

- eBuilder System: Implementation

## COMMUNICATIONS

- Automated Closed Captioning Equipment
- Communications Crisis/Issue Management: Implementation
- Contact Center Technology: Review
- County Call Center Consolidation Review
- Emergency Operations Center Broadcast Upgrade
- Public Record Request Management: Online TRAC Class
- County Website ADA Compliance

## EMERGENCY SERVICES

- 800 MHz Public Safety Radio
- Additional Hurricane Evacuation Center: Agreement
- CERT Upgrade: Implementation
- Community Paramedic Program/Plan
- County Comprehensive Emergency Plan (CEMP): Update
- Disaster Management Software: Acquisition
- Emergency Operations Center Broadcast Upgrade
- EOC Plans: Update
- Fire Assessment Fee: Financial Structure
- Fire Marshal Office Realignment: Implementation
- Fire Minimum Staffing Plan
- Fire Telestaff System: Upgrade
- Fire Wellness Fitness Program: Phase 1 Implementation
- Hurricane Irma: Closeout After Action
- Lifeguard Division Review and Staffing
- New Medical Director: Contract
- Next Generation 911 Upgrade
- Transport - Non - Transport Pilot Program

## ENTERPRISE INFORMATION TECHNOLOGY

- ArcGIS Enterprise Additional Tools
- County Intranet to Cloud
- County Reporting System Migration
- GIS Story Map for Historical Markers
- GovMax Version 6: Release

- HD Video Website: Upgrade
- Microsoft Teams Implementation
- OnBase Solution for Contracts Implementation

## FINANCIAL MANAGEMENT

- Debt Portfolio Management
- Long Term Financial Plan with Projections
- Performance Management: Development and Implementation
- Special Capital Recognition

## GENERAL SERVICES

- Comprehensive County Facilities and Space Report
- Parking - Terrace Building

## GOVERNMENTAL RELATIONS

- Ad Valorem Economic Development Tax Exemption
- Business and Industry Disaster Activation and Recovery Strategic Plan
- Business Marketing and Communications Strategy: Development
- Federal and State Funding
- Internal Business Incentive Project Tracking and SOP: Development

## HEALTH AND HUMAN SERVICES

- Aging System Coordinator
- Behavioral Health Crisis System: Evaluation Report
- Early Childhood Court and Opioid Program: Performance: Monitoring Report
- Jail Diversion Implementation
- School Health Q1 Project

## HUMAN RESOURCES

- Benefit Consultant: RFP
- Countywide Security Assessment and Report
- Health and Pharmacy Programs: Preparation to Go to Market
- Internship Program: Launch

## LIBRARIES AND HISTORICAL RESOURCES

- Historical Resources: Space Needs Assessment
- Interlibrary Loan Restoration
- Library Late Return
- Sarasota County Centennial 2021: Planning

## OFFICE OF COUNTY ADMINISTRATOR

- BCC Rules of Procedure: Update

## PARKS, RECREATION AND NATURAL RESOURCES

- CCTV: Evaluation Report
- Orange Hammock: Purchase
- Pickleball Court Development
- SANCA Development

## PLANNING AND DEVELOPMENT SERVICES

- Airport Zoning Regulations
- Building Permits/Inspections: Resources
- Code Enforcement Violations Map
- County Owned Land - Update Report
- Major Development Projects
- Manasota Beach Renourishment: Policy and Action
- Neighborhood Plans Development
- Permitting Software
- ProjectDox (Avolve): Kick-off
- Quad Parcels Future Use
- Short Term Rentals

## PUBLIC UTILITIES

- AMI System
- Area N3: Completion
- Automated Meter Reading Software
- Construction and Demolition Recycling Facility
- Dona Bay Watershed Model
- Neighborhood Initiated Water and Sewer Program
- Peace River Water Contract with Manatee County
- ProMapp Implementation
- Sanitary Sewer Collection System Odor and Corrosion Control Study
- Solid Waste Assessment Software
- Solid Waste Organization: Redesign
- Utility Billing Adjustment Policy
- Utility Code Update
- West Villages Reclaimed Agreement

## PUBLIC WORKS

- Advanced Traffic Management System Phase 5: Implementation
- Asset Management System: Evaluation
- Bicycle and Pedestrian Plan
- Buchan Airport Disposition
- Casey Key Maintained Right of Way Maps
- Complete Streets Definition and Review
- Dona Bay Watershed Model
- LED Street Lighting Study and Audit: Completion
- Negotiations for Myrtle Street Crossing with Seminole Gulf Railroad
- Phillippi Dam Feasibility Study
- Professional Engineering Development Program: Re-initiated
- Stormwater Assessment Software
- Traffic Management System/Plan
- Transportation Division Operations Improvements
- Transportation Network Model Update Practice
- University Parkway Interlocal Agreement with Manatee County

## SARASOTA COUNTY AREA TRANSIT (SCAT)

- Flamingo Line: Implementation
- Free Trolley Update
- SCAT Hurricane Transportation Plan

## UF IFAS EXTENSION

- Water Conservation Campaign
- County Outreach Coordination: Plan
- Property Assessed Clean Energy (PACE) Program Launch
- Waste Reduction Single-use Plastic

# 2019 MAJOR PROJECTS

- Tucker Avenue Sanitary Sewer Certification
- Terrace Building Structure Study
- Jail Water Proofing
- Bee Ridge Water Reclamation Facility Water Quality Improvement and Disposal Program
- Fire Station Construction
- Landfill Entrance and Scales Reconfiguration
- Convenience Center at Landfill: Improvements
- Terrace Building 10th Floor Renovation
- Casey Key Water Main Relocation

- Administration Building Re-stack: Phase 1 – Parks
- Internet Connectivity: Englewood Sports Complex
- Braves Stadium
- Ed Smith Stadium Improvement Project
- River Road Agreements
- Landfill Expansion – Phase 3: Preliminary Design
- Warm Mineral Springs Stormwater Infrastructure
- Water Goat Implementation
- Casey Key Shoreline Restoration Stabilization: Design
- Park Signage Upgrade: Inventory and Plan

- Three Graces Statue and Fountain
- Median Landscaping Design and Project
- Paramount Drive Project: Design
- Large Water Transmission Mains: Scenario Plan and Cost Estimate
- Road Resurfacing Program
- Universal Park Accessibility Improvements: FY19 Projects
- SCADA System Improvements: Master Plan Validation

